



**UNODC**

United Nations Office on Drugs and Crime

The United Nations Convention against Corruption  
**Safeguarding against Corruption  
in Major Public Events**

**LESSON 13: Mitigating the risk of corruption  
associated with the procurement of the security  
infrastructure and equipment**



**UNODC**

United Nations Office on Drugs and Crime

## Significant opportunities for corruption

- Security operations are one of the most significant costs associated with the hosting of a major event.
- The procurement of security infrastructure, services and equipment offers opportunities for corruption.



**UNODC**

United Nations Office on Drugs and Crime

## Specific requirement of security procurement

- Confidentiality and secrecy are required to preserve the effectiveness of security arrangements.
- Revealing the nature of security arrangements defeats the purpose of these arrangements.



**UNODC**

United Nations Office on Drugs and Crime

## In this lesson, we will:

- ✓ Examine the organizational and accountability structure needed to prevent the risk of corruption in the procurement of security services and equipment.
- ✓ Review some measures to protect the integrity and efficiency of that procurement.
- ✓ Consider measures to prevent corruption in relation to the legacy use of security infrastructure and equipment.



**UNODC**

United Nations Office on Drugs and Crime

## Group discussion



What kind of security arrangements are required for a major event?



**UNODC**

United Nations Office on Drugs and Crime

## Four areas will be discussed

1. The kind of organizational and accountability structures need to prevent the corruption in the procurement of security services and equipment.
2. How to protect the integrity and efficiency of the procurement process for security services, infrastructure and equipment.
3. How to prevent corruption in relation to the legacy use of security infrastructure and equipment procured in preparation for a major event.
4. Public and private security arrangements.



**UNODC**

United Nations Office on Drugs and Crime

## Organizational and accountability structures to prevent corruption in the procurement of security services and equipment

- In the absence of a national law enforcement agency with a capacity to manage the security requirements of the event, alternate arrangements must be made in cooperation with various stakeholders, including the various security agencies involved.
- Given the ever-increasing budgets required for security arrangements for a major event, a singular budgeting and financial management responsibility centre is required with clear lines of reporting and accountability to the Authority.
- See section 6.1 of the Corruption Prevention Checklist..



**UNODC**

United Nations Office on Drugs and Crime

## Protecting the integrity and efficiency of the procurement process for security services, infrastructure and equipment

- Procurement of security services, equipment and infrastructure must be conducted by experienced individuals with prior experience in managing large and complex security arrangements as well as the knowledge, skills and expertise required to undertake staffing, procurement, logistics and budget oversight activities.
- Local law enforcement agencies may not always have the required expertise and this may amplify the risk of corruption.
- See section 62 of the Corruption Prevention Checklist.





**UNODC**

United Nations Office on Drugs and Crime

## Preventing corruption in relation to the legacy use of security infrastructure and equipment procured in preparation for a major event

- Understanding the potential for corruption beyond the closing ceremonies or last day of the event.
- Integrity and transparency around decisions with respect to the assets acquired or developed as part of the security arrangements for the event.
- See section 6.3 of the Corruption Prevention Checklist.



**UNODC**

United Nations Office on Drugs and Crime

## Arrangements with public and private agencies responsible for security

- Contracting out roles that are more effectively fulfilled by other public and private agencies.
- Consultation with key agencies in the public security sector to develop an overall security plan.
- Delineating the respective roles and responsibilities of all the agencies involved.
- See section 6.4 of the Corruption Prevention Checklist.



**UNODC**

United Nations Office on Drugs and Crime

## Key points to remember

- ✓ A strong and effective organizational and accountability structure is necessary to prevent corruption in the procurement of security services and equipment.
- ✓ Risk mitigation measures are required to protect the integrity and efficiency of the procurement process for security services, infrastructure and equipment.
- ✓ Measures are required to prevent corruption in relation to the legacy use of security infrastructure and equipment procured in preparation for a major event.